Grifols UNITE Advanced CIDP Training and the AANEM Partnership

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Summary: Grifols created a "best-in-class" clinical training program targeting disease-specific clinical expertise in CIDP, utilizing top neuromuscular specialists.

The American Association of Neuromuscular & Electrodiagnostic Medicine (AANEM) reviewed the curriculum. This review led to AANEM's agreement to write an exam offered to a group of Grifols representatives as well as interested physicians and allied health care professionals.

Ninety-four percent (94%) of the Grifols representatives passed the first exam proctored in May 2016. Of note, access to customers has increased and a strong correlation exists between significant sales increase and the rollout of this program.

Situation Analysis

The Bio-Pharma Environment

From Trusted and Valued to Shunned...Snapshots

Merck selected as World's Most Admired Company¹

Pfizer trades at \$99/share (48 times earnings)²

2003 J&J, Pfizer and Merck rank in the top 10 most trusted brands in the US³

2006 Schering-Plough pays \$435M settlement for off-label promotion⁴ Total of 297,650 jobs cut since 2003⁵

2013 Bio-Pharmaceuticals rank 8th as most trusted industry ahead of Media and Banks⁶

8. In a Bad-News First, FiercePharma, September 3, 2015

J & J only Bio-Pharmaceutical company ranked in the top 50 of World's Most Admired⁷ 2014

More than half of physicians close doors to representatives⁸ 2015

1. World's Most Admired Companies 1987, Fortune, January 19, 1987 2. Why is Pfizer So Hot?, Fortune, May 11, 1998 3. Edelman Trust and Credibility, World Economic Forum, Davos, January 23, 2003

4. Schering to Pay \$435M, justice.gov, August 29, 2006

5. A Decade in Drug Industry Layoffs, Forbes, April 13, 2011 6. The Most and Least Trusted Industries, Ragan's PR Daily, January 24, 2013 7. World's Most Admired Companies 2014, Fortune, 2014

Thinking

Perhaps an Opportunity

2012 What Physicians Want! Survey

"A full 81% of physicians surveyed stated they wanted "more" or "significantly more" higher-quality representatives, defined as those "who are trained beyond their own product, and prepared for a serious discussion of multiple therapeutic options."

2014-2015 What Physicians Want! Survey

"the desire is reflected in the high demand for more Specialty Representatives... respondents' biggest consistent response was related to the desire to be called on by credentialed sales representatives. This idea is consistent with respondents' desire to be called on by sales representatives that are highly trained, experienced, and adept at engaging in clinical discussions."²

1. 2012 What Physicians Want!, Publicus Touchpoint Solutions Whitepaper, 2012 2. 2014-2015 What Physicians Want!, Publicus Touchpoint Solutions Whitepaper, 2015

FEBRUARY

Methods/Approach

What if we give physicians what they are asking for?

- ▶ Highly Trained Representatives
- ▶ Proven Expertise and Professional Recognition in the disease state in which they promote

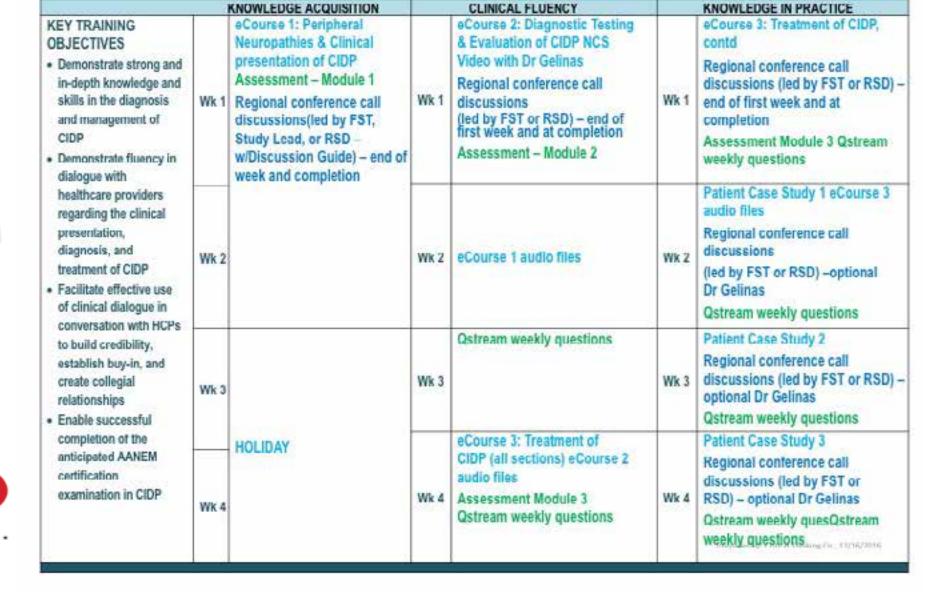
Which ultimately leads to today and UNITE University **CIDP Training**

- ▶ State of the Art Understanding of the Physical and Nerve Conduction presentation of CIDP and the therapies for treatment
- ▶ Developed with Dr. Gelinas, Dr. Koski and the UPENN Center of Excellence for GBS/CIDP

And a CIDP knowledge assessment administered on Thursday by AANEM for Physicians, Nurse Practitioners, Physician Assistants and Grifols Representatives

UNITE MISSION STATEMENT

Demonstrate expertise in CIDP and be recognized by the leading neuromuscular physician organization to place Grifols CRITICAL CO. Immunology Sales Team in a position to help medical professionals increase the appropriate diagnosis, treatment, and long-term management of CIDP and to grow GAMUNEX-C sales.



JANUARY

		CLINICAL FLUENCY/STUDY PREP		STUDY PREPARATION		STUDY PREPARATION/EXAM
KEY TRAINING OBJECTIVES Demonstrate strong and in-depth knowledge and skills in the diagnosis and management of CIDP	Wk 1	UNITE. Comprehensive Resource Guide Regional conference call discussions (led by FST or RSD) Ostream weekly questions	Wk 1	Review: eCourse 2: Sec.3-4 Study Exercise: Lab Studies UNITE app Patient Case Workup (1 case) Regional conference call discussions (led by FST or RSD) Quiteam weekly questions	Wk 1	Self Study: focus on least confidence Practice Exam Regional conference call discussions (led by FST or RSD) Quitoum weekly questions
Demonstrate fluency in dialogue with healthcare providers regarding the clinical presentation, diagnosis, and treatment of CIDP	Wk 2	Raview: eCourse 1: Sec.1-2 Study Activity: CNS/PNS Drills Study Tips: Preparing for AANEM Exam Regional conference call discussions (led by FST or RSD) Ostream weekly questions	Wk 2	Review. eCourse 2. Sections 5-8 Study Activity: Diagnostic Testion Drills Pagings!	Wk 2	Self Study: focus on areas of least confidence Study Suggestions Checklist Regional conference call discussions (led by FST or RSD) Outream weekly questions
Facilitate effective use of clinical dialogue in conversation with HCPs to build credibility, establish buy-in, and create collegial relationships Enable successful	Wk 3	UNITE (1.5-day meeting, 1-3 KOLs) o KOL-led workshop: Diagnosis o KOL-led workshop: Treatment o Case Workup: UNITE app (4 cases) o KOL-lead Grand Rounds Ostream weekly questions	Wk 3	Review: eCourse 3: Sections 1-3 Study Exercise: Non-IVIG Therapies Study Exercise: IVIG Therapy Regional conterence call discussions (led by FS1 or RSD) Qstream weekly questions	Wk 3	UNITE (2-day meeting; 1-3 KOLs) Chart Review: case-based study KOL-lead Review Sessions: o Oral Boards o NCS Teachbacks o Rapid Response KOL-lead Office Hours (topical Q&A) AANEM EXAM (3rd day for exam)
completion of the anticipated AANEM certification examination in CIDP RESOURCES AVAILABLE • cCourses audio files • Course audio files •	Wk 4	Review: eCourse 1: Sections 3-4 Study Sheet: Clinical Presentation of Peripheral Neuropathies Study Exercise: Clinical Presentation of Peripheral Neuropathies Study Exercise: Atypical Presentation Regional conference call discussions (led by FST or RSD) — Buzzed-in Ostream weekly questions	Wk 4	Review: eCourse 3: Sections 4-6 Study Activity: Treatment Drills UNITE Patient Case Workup App (1 case) Regional conference call discussions (led by FST or RSD) Buzzed-In Ostream	Wk 4	POLITICIA LANGA (SELA GAL) FOR GRACIA
	Wk 5	Review. eCourse 2: Sections 1-2 Study Exercise: Axonal vs Demyelinating Study Exercise: NCS – What to Look For & Why Study Activity: NCS Video Regional conference cell discussions (sed by FST or RSD) Ostream weekly				

Evaluation

UNITE Advanced CIDP Training and the AANEM Partnership



AANEM Statement:

The pharmaceutical representatives who pass the knowledge examination are committed to supporting positive health outcomes for patients with CIDP. Any medical personnel that meet with a pharmaceutical representative who has passed the CIDP knowledge examination can learn more about assuring quality care for their patients.

- ✓ UNITE University and exam May 24-26, 2016
- Announcement of partnership in Muscle & Nerve
- Online CIDP knowledge assessment brochure & web pages
- Announced in eNews to all AANEM members
- ✓ Direct mail to AANEM membership
- Recognize those that pass the knowledge examination in Oct Muscle & Nerve

Access and Sales

During the time of the UNITE program we had on average, double digit growth at a time that IG was growing at single digits in the industry.

"Prior to the Unite AANEM CIDP training my sales calls were primarily focused on our drug and business issues. Because of my training, physicians seem more open to have discussions about identifying CIDP and their diagnosis of patients. On a few occasions this has led to the discovery of new patients who may have been missed in the past. Now, I play a more integral part in getting patients to the treatment they need!"

-Chris Sticklen, Specialty Sales Professional

What Physician Thought Leaders Had to Say

"I was quite impressed by their (SSRs) knowledge of the diagnosis and treatment of inflammatory neuropathies and their ability to interpret nerve conduction studies. I believe that this level of understanding will uniquely allow Grifols pharmaceutical representatives to participate in more meaningful conversations with general and neuromuscular neurologists and potentially improve the care provided to patients with inflammatory neuropathies."

-Raymond Price, M.D., Assistant Prof. Neurology, Director, Neurology Residency, University of Penn.

"As far as I am aware, Grifols is the only company that has prepared its representatives so thoroughly in the diagnosis and treatment of CIDP and related disorders. I think that clinicians will appreciate discussing IVIG therapy with well informed reps." -Steven S. Scherer, M.D., Ph.D., Prof. Neurology, Perelman School of Medicine, University of Penn.

Conclusions Positive Results

from the UNITE/AANEM partnership **Key Takeaways:**

We could give physicians what they wanted

• Physicians were more confident in the knowledge base and credibility of the representative and were more willing to see them

Representatives had a stronger clinical base

 Representatives were more confident in their ability to provide key information to Healthcare providers and were able to provide more value on their calls

Conversations focused on bringing greater value to the patients - and so patients benefited

About Grifols

Grifols is a global company whose mission since 1940 has been to improve the health and well-being of people around the world.

We are committed to producing essential plasma medicines for patients and to providing hospitals, pharmacies, and healthcare professionals with the tools, information, and services they need to deliver